

# FMCS

# FEDERAL MEDIATION & CONCILIATION SERVICE

# Fostering Collaborative Approaches to Bargaining

Does your organization seek to bargain economics in a way that cultivates a consensus-building, collaborative relationship?

The mission of the Federal Mediation and Conciliation Service (FMCS) is to assist and train labor and management partners in building stronger working relationships. Put our more than 65 years of experience to work for you, with the implementation of FMCS mediation and relationship development training programs focused on achieving results in today's workplaces with new approaches to cooperatively addressing mutual problems.

## What Is the Affinity Method of Collaborative Economic Bargaining?

The Affinity Method of Collaborative Economic Bargaining is a method developed by the mediators in the Chicago field office of FMCS to address a growing desire by the parties to bargain economics in a way that fosters a collaborative relationship. The method incorporates the "Zone of Possible Agreement" (ZOPA) concept into a collaborative, interest-based negotiation process. It has been used repeatedly in both public-sector and private-sector negotiations with 100% success to-date.

### **How Does It Work?**

The Affinity Method leads participants through the steps necessary to identify economic bargaining settlement options and mutually-acceptable solutions, and to assemble a full economic agreement. Affinity training should be implemented as parties are getting close to resolving their non-economic issues. Affinity preparation should include:

# ZONE OF POSSIBLE AGREEMENT I CAN LIVE MY WALK AWAY Better for Me YOUR WALK YOU CAN LIVE WITH

# **Training and Preparation**

- Introduction to Affinity Approach to Economic Bargaining Process
- Identification of parties' economic issues
- Sharing of relevant "stories" and/or interests
- Identification and sharing of relevant economic information

### **For More Information**

Please contact the FMCS Office of Field Programs and Innovation at 630-887-4762.